

Economic Growth by Province

BADAKHSHAN PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Badakhshan Province through automating banking services, reorganizing land titling documentation, expanding access to telecommunications, and supporting business associations.

Current Activities:

- Strengthen Afghanistan's burgeoning private sector through small business development
- Promote economic related information and data collection activities in the province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Badakhshan Mustofiat, centered on accurate revenue collection posting and reporting to center
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

- Constructed two fruit storage units, a seed cleaning enterprise, and two poultry rearing facilities
- Disbursed more than \$5.1 million in microfinance loans through USAID-funded financial institutions
- Expanded and refurbished the provincial branch of DAB that operates as the paying agent for the
 government, disbursing all social, payroll, and procurements payments (services such as these increase
 the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to
 the development of the public and private sectors)
- Helped establish 277 new small and medium enterprises in handicrafts, food processing, seed cleaning, honey production, and poultry farming (84 are women-owned businesses)
- Implemented the Core Banking System in DAB Badakhshan branch, DAB's automated transaction and financial management system, which dramatically improves service deliver, funds transfer capabilities, and accounting and financial reporting functions
- Installed 27 District Communications Network centers and two Village Communications Networks operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Installed the Revenue Reconciliation and Accounting database in the Badakhshan Mustofiat, which has dramatically reduced processing times of Afghan government revenue receipts, production on revenue reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Promoted economic expansion and private-sector development through lending to a variety of businesses in the micro, small, and medium enterprise sector
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology enabling Afghans to easily access their property documents (prior to the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Supported 16 producer associations, including associations for honey producers, poultry farmers, and silk artisans, creators of embroidery and handicrafts, and seed multipliers
- Helped DAB execute a Regional Directors Workshop in June 2010, hosted by DAB Governor Fitrat and attended by more than 100 DAB head office, branch, and zone officials, focused on implementation of



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core central bank functions, finalization of new organizational and staffing structure, and automation and modernization goals

- Supported the creation of 12 Women Public Call Operators providing economic opportunities for women and improved access to information (each female owner has received technical training in telephone set usage and record keeping)
- Trained and provided work opportunities to 35 students under its capacity-building internship program to build the professional skills of Badakhshan's future business and government leaders
- Trained customs staff from Badakhshan in customs law to build a professional, modern customs authority
- Trained radio, television, and print journalists on the value of trade and trade issues in order to encourage more and better coverage of trade-related issues

BADGHIS PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development through expanding access to telecommunications and automating banking services, and supporting small and medium enterprises.

Current Activities:

- Support Da Afghanistan Bank (DAB) accounting and financial management department at DAB Badghis
 to prepare for implementation of the Core Bank System, DAB's automated transaction management and
 accounting system, which improves service delivery, funds transfers, and financial reporting functions
- Promote economic related information and data collection activities in Badghis Province to build DAB regional economic research and analytical functions introduced in DAB zone offices
- Support the revenue reconciliation team of the Badghis Mustofiat, centered on accurate revenue collection posting and reporting to center
- Conduct budget training programs and provide technical assistance to provincial officials in preparing annual budget estimates through support to the Ministry of Finance (MoF) provincial budgeting team and provincial budgeting officers based in the training hub in Hirat
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

- Conducted four business association training programs on marketing and association formation for 162 men and women
- Established 10 business and sector associations, which provide services and support to the private sector
- Installed the revenue reconciliation and accounting database in the Badghis Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System
- Installed three District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and copying services to both the district government officials and the public
- Promoted economic expansion and private-sector development through microcredit lending
- Disbursed more than \$834,000 in microfinance loans through USAID-funded financial institutions
- Improved quality of low value bank notes in circulation



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 Trained five Baghdis officials during a west region provincial budgeting capacity building event in preparing budget estimates and planning to increase their participation in the national budget process to reflect local priorities

BAGHLAN PROVINCE

Goal: Promote a thriving, licit economy led by the private sector.

Summary: USAID promotes a licit economy in Baghlan through expanding access to telecommunications and modern banking services and through supporting small and medium enterprises.

Current Activities:

- Promote economic related information and data collection activities in Baghlan Province to build Da Afghanistan Bank (DAB) regional economic research and analytical functions introduced in DAB zone offices
- Support the revenue reconciliation team of the Baghlan Mustofiat, centered on accurate revenue collection posting and reporting to center
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

- Completed a market survey for dairy products to expand market information for investors
- Conducted public outreach sessions with local officials, students, and other community members to raise awareness about these new resources
- Created a restructuring plan for the Power Construction Enterprise for the Baghlan assets, which will be transferred to Brishna Enterprise by the end of September 2009
- Disbursed more than \$3.97 million in microfinance loans through USAID-funded financial institutions
- Established one Islamic investment and finance cooperative and one point of service with 5,700 members (17.6 percent women)
- Disbursed more than \$3.4 million in sharia-compliant loans since December 2009
- Implemented an automated Core Banking System, and expanded and refurbished the provincial branch
 of DAB that operates as the paying agent for the government, disbursing all social, payroll, and
 procurement payments (services such as these increase the effectiveness and efficiency of the social and
 economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Installed 17 district communications network centers, operated by Afghan Telecom, that provide telephones, internet, and copying services to both the district government officials and the public
- Installed the revenue reconciliation and accounting database in the Baghlan Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Promoted economic expansion and private-sector development through lending to a variety of businesses in the micro, small, and medium enterprise sector
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology, enabling Afghans to easily access their property documents (prior to the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)



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- Trained and provided work opportunities for 60 students under a capacity-building internship program to build the professional skills of Baghlan's future businesses and government leaders
- Transferred the assets, liabilities, employees, and all rights and obligations of the Baghlan branch of the Central Authority for Water Supply and Sewerage to a new corporation, Afghan Urban Water Supply and Sanitation Corporation, which will lead to better water and sanitation services for the people of Baghlan

BALKH PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID also promotes economic development through introducing program budgeting, supporting the Private Sector Development Subcommittee (PSD-SC) in identifying and addressing constrains, improving the capacity of the Da Afghanistan Bank (DAB) zone office, assisting provincial directorates in improving their capacity, automating banking services, reorganizing land titling documentation, expanding access to telecommunications, and supporting business associations.

- Assist the PSD-SC in promoting economic development to improve conditions for the private sector through implementation of interventions identified in Balkh Private Sector Development (PSD) Strategy
- Assist the Afghanistan Central Business Registry (ACBR) to refine their activities, including payment process, as an element of further streamlining their procedures
- Assist in the implementation of additional strategic interventions defined in the PSD Strategy
- Assist the DAB to facilitate periodic roundtable meetings with local private bank managers to discuss
 private banking issues, future banking expansion plans, and other improvements to increase access to
 private banking services to the local community
- Support the DAB to establish the Survey of Regional Economic Activity
- Support the DAB to organize and conduct quarterly Financial Sector Consultation Forums focused on issue identification and resolution of financial sector operations, economic development and growth, and provincial action to advance Afghanistan National Development Strategy objectives
- Assist the DAB to implement financial sector supervisory and economic research and analysis functions, strengthening DAB regional contributions to core central bank functions
- Create a business enabling environment by establishing the Balkh branch of the ACBR, a one-stop-shop for business registration to reduce corruption and the time required to register a new firm
- Support the revenue reconciliation team of the Balkh Mustofiat
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Assist the Medium Taxpayer Office (MTO) in refining their procedures and increasing revenues collected from taxpayers
- Assist the Ministry of Finance in implementing provincial budgeting by assisting line directorates in developing inputs to the budget
- Continue support to the "Women in Government" internship program placing female interns in government organizations
- Help the Mazar-i-Sharif Inland Customs Depot move to the EU-financed new customs facility at the Uzbek border in Hairatan
- Provide support to the Hairatan Customs to implement streamlined customs procedures



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- Provide grants to small businesses and associations to strengthen Afghanistan's business community, facilitate business growth, and enable associations to serve their members through training and business registration assistance
- Construct pavilions in Takhar Grain market
- Support a community-owned and managed Islamic investment and finance cooperative, which provides financial services to members

- Expanded and refurbished the provincial branch of Da Afghanistan Bank, implemented an automated Core Banking System, and installed a training center and additional communications technology for bank staff that operates as the paying agent for the government and disburses all social, payroll, and procurement payments
- Installed the Revenue Reconciliation and Accounting database in the Balkh Mustofiat, which has dramatically reduced processing times of Afghan government revenue receipts, production on revenue reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Launched "Women in Government" internship program, placing female interns in Afghan government institutions
- Launched an agricultural processing facility for drying tomatoes through a grant to local company Osiyo Hamkorlik that will enable farmers to earn steady, licit income through tomato cultivation
- Launched the ACBR and provided technical and financial support, training for staff, and installation of equipment for easier business registration, reduction of corruption and reducing time required to register a new firm with provided technical and financial support, training for staff, and installation of equipment
- Conducted an information campaign in all Northern Provinces covered by ACBR Mazari Sharif
- Updated the map of the entire city of Mazari Sharif to expand land tenure formalization activities that included the purchase of recent satellite imagery, collection of GPS ground control points, and the onscreen digitization of more than 50,000 property parcels
- Assisted the DAB zone office in collecting information about banking organizations and creating a database, which will be a basis to perform control functions at provincial level
- Assisted the DAB zone office in conducting a survey of financial sector activities in Mazari Sharif and developed a financial sector activity database in DAB, which enables the zone office to keep and maintain financial sector data/information
- Assisted the Private Sector Development Sectoral Committee (PSD-SC) to conduct a business survey, provide input to strategic planning process, and develop an Economic Profile a compilation of information on the Balkh economy
- Assisted the PSD-SC in developing the first Private Sector Development Strategy (an input to the newly developed Balkh Provincial Strategic Plan), which defines areas of improvements in the business enabling environment and outlines interventions to address them
- Conducted a banking survey to determine basic banking habits of the public, including the extent that bank accounts are used and whether banks were used for changing money, and gauge the interest in obtaining bank loans to start new businesses or purchase homes
- Conducted outreach to journalists, university students and professors, government officials, business representatives and provincial council members on the benefits and requirements of the Afghanistan/Pakistan Transit Trade Agreement and its potential impact on the local and national economies
- Constructed Gorimar Industrial Park, which provides a modern, well-managed area for doing business



Economic Growth by Province

- Educated businesspeople, government officials, and women entrepreneurs on the South Asia Free Trade
 Agreement and other pending trade agreements, and updated commercial laws to enable Afghanistan's
 business community to operate more effectively under international trade regulations
- Established five Islamic investment and finance cooperatives with approximately 14,500 members (20.9 percent women)
- Disbursed more than \$9.6 million in sharia-compliant loans
- Implemented the Revenue Reconciliation Database at Balkh Mustofiat to capture revenue data and provide inputs to the Afghan Financial Information Management System
- Improved city sanitation through the provision of 60 locally produced trash cans
- Installed five District Communications Network centers and one Village Communications Network, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public at-large
- Promoted economic expansion and private-sector development through lending to a variety of businesses in the micro, small, and medium enterprise sector that received \$23.8 million
- Provided a value chain Improvement grant to the Etefaq Dawlatabad Carpet Production Company used to procure 61 carpet looms, an electric generator, benches, posters, and brochures that benefit 220 carpet weavers
- Provided an Association Development grant to the Turkmen Women's Active Rights Association used to set up a carpet production facilities in Shortepa District
- Provided training to customs staff in customs law, customs declarations, valuation and tariffs, data entry, and preparation of trade statistics to build a professional, modern customs authority
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology allowing Afghans to easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Trained 20 members of the Mazar Balkh Dry Fruits Processing and Exporter Association on grading, sorting, and packaging dried fruits
- Trained 60 freight-forwarders on international standards of operation in their industry
- Trained and provided work opportunities to 237 students under a capacity-building internship program to build the professional skills of Balkh's future business and government leaders
- · Trained employees of the Sadaat Tomato Paste company on administration, finance, and marketing
- Trained radio, television and print journalists on the value of trade and trade issues in order to encourage more and better coverage of trade-related issues

BAMYAN PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Bamyan Province through automating banking services, expanding access to telecommunications, and supporting business associations.

Current Activities:

 Promote the dissemination of economic related information and data collection activities in Bamyan province to build regional economic research and analytical functions introduced in Da Afghanistan Bank (DAB) zone offices



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- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Support the revenue reconciliation team of the Bamyan Mustofiat, centered on accurate revenue collection
- Support the Ministry of Finance's provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Bamyan provincial officials in preparing annual budget estimates

Accomplishments:

- Assisted the provincial chamber of commerce and industry to conduct a training needs assessment of its members
- Expanded and refurbished three provincial branches of Da Afghanistan Bank (DAB), which operates as the paying agent for the government and disburses all social, payroll, and procurement payments to increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors
- Held a provincial budgeting capacity building workshop and trained 15 Bamyan officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Implemented the core banking system in DAB Bamyan branch, DAB's automated transaction and financial management system, which dramatically improves service delivery, funds transfer capabilities, and accounting and financial reporting functions
- Increased economic opportunities and self-sustainability for women through entrepreneurship training for members of women's business associations
- Installed six district communications networks and four village communications networks, operated by Afghan Telecom, that provide telephones, internet, and photocopying services to both the district government officials and the public
- Installed the revenue reconciliation and accounting database in the Bamyan Mustofiat, which has dramatically reduced processing times of Afghan government revenue receipts, production on revenue reports, and uploading into the consolidated Ministry of Finance financial management system
- Provided training and business services for 50 small and medium enterprises

DAYKUNDI PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Daykundi Province through expanding access to modern banking services and telecommunications.

- Support the Da Afghanistan Bank (DAB) accounting and financial management department at DAB
 Daykundi to prepare for implementation of the Core Bank System, DAB's automated transaction
 management and accounting system, which improves dramatically service delivery, funds transfers, and
 financial reporting functions
- Promote economic related information and data collection activities in Daykundi province to build DAB regional economic research and analytical functions introduced in DAB zone offices
- Support the revenue reconciliation team of the Daykundi Mustofiat, focused on accurate revenue collection posting and reporting to center



Economic Growth by Province

- Hire and deploy two Ministry of Finance (MoF) provincial budgeting officers to support provincial budgeting training and coordination with line ministries via the soon to be established provincial budgeting training hub in Kandahar Province
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

Accomplishments:

- Facilitated the deployment of the first telecom infrastructure ever to exist in Daykundi (in December 2006, Afghan Telecom launched its wireless service, providing voice and dial-up internet services to approximately 2,500 paying customers)
- Connected provincial government offices in Daykundi with Kabul through broadband technology; this Government Communications Network facilitated active, transparent governance by linking federal and local level decision-makers, and is also available for commercial users including non-government organizations and the Independent Election Commission
- Installed eight District Communications Network centers operated by Afghan Telecom that provide telephones, Internet, and copying services to both the district government officials and the public
- Established one DAB branch office in Daykundi that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Installed the Revenue Reconciliation and Accounting database in the Daykundi Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System
- Supported the MoF to hold a provincial budgeting training event for 10 Daykundi Province officials, providing information on foundations of public financial management, planning and budgeting practices, and the MoF's public financial management reforms in budgeting, treasury, and aid management

FARAH PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Farah Province through expanding access to telecommunications, automating banking services, and providing grants to small businesses.

- Conduct budget training programs and provide technical assistance to Farah provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Promote economic expansion and private-sector development through marketplace development grants to a variety of businesses and supportive municipalities in the micro, small, and medium enterprise sector, such as Sheewan Bazar Construction and generators
- Assist in creating a women's tailoring association and business associations in fields including nursery management and poultry farming for improved access to productive machinery and training services
- Promote economic related information and data collection activities in Farah Province to build Da Afghanistan Bank (DAB) regional economic research and analytical functions introduced in DAB zone offices



Economic Growth by Province

 Support the revenue reconciliation team of the Farah Mustofiat, centered on accurate revenue collection posting and reporting to center

Accomplishments:

- Installed six district communications network centers in Farah Province, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Installed the Revenue Reconciliation and Accounting database in the Farah Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Improved quality of low value bank notes in circulation with disbursement of \$444,000 new notes to DAB
- Trained 43 Farah officials during a west region provincial budgeting capacity building event in preparing budget estimates and planning to increase their participation in the national budget process to reflect local priorities
- Implemented an automated Core Banking System, provided training for bank staff, and expanded and
 refurbished the provincial branch of DAB, that operates as the paying agent for the government and
 disburses all social, payroll, and procurement payments (services such as these increase the
 effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the
 development of the public and private sectors)
- Trained customs staff in customs legislation, responsibilities of customs officers, valuation and tariffs, certificates of origin, smuggling, and penalties to build a professional, modern customs authority
- Supported 34 small and medium enterprises through business development trainings, internship programs, and marketing strategies
- Provided grants to small businesses and associations to strengthen Afghanistan's business community, facilitate business growth, and enable associations to serve their members through training and business registration assistance

FARYAB PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Faryab Province through expanding access to modern banking services, telecommunications, land titling, and micro-enterprise development.

- Provide grants to small businesses and associations to strengthen Afghanistan's business community, facilitate business growth, and enable associations to serve its members through training and business registration assistance
- Promote economic related information and data collection activities in Faryab Province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Faryab Mustofiat, centered on accurate revenue collection posting and reporting
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation



Economic Growth by Province

Support a community-owned and managed Islamic investment and finance cooperative, which provides financial services to members

Accomplishments:

- Installed nine district communications networks and twelve satellite-based communications stations, operated by Afghan Telecom, that provide telephones, internet, and photocopying services to both the district government officials and the public
- Expanded, refurbished, and fully automated two provincial branches of DAB that operate as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Implemented the Core Banking System in DAB's automated transaction and financial management system, DAB Andkhoi and Faryab branches which dramatically improves service delivery, funds transfer capabilities, and accounting and financial reporting functions
- Installed the Revenue Reconciliation and Accounting database in the Farvab Mustofiat, which has dramatically reduced processing times of Afghan government revenue receipts, production on revenue reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology, enabling Afghans to easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Trained and provided work opportunities to 51 students to date under a capacity-building internship program to build the professional skills of Faryab Province's future business and government leaders
- Supported 167 businesses in sectors including textile manufacturing, carpet production, construction, and food processing through training and business development services
- Established two Islamic investment and finance cooperatives with 3,500 members (27.9 percent women)
- Disbursed more than \$2.9 million in sharia-compliant loans since December 2009
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Disbursed nearly \$4.6 million in microfinance and \$1.2 million small business loans through USAIDfunded financial institutions

GHAZNI PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Ghazni Province through micro-lending, expanding access to telecommunications, and automating banking services.

- Promote economic related information and data collection activities in the province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Ghazni Mustofiat, centered on accurate revenue collection posting and reporting to center
- Support the Ministry of Finance's (MoF) provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub to conduct budgeting training programs and provide technical assistance to Ghazni provincial officials in preparing annual budget estimates



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 Promote improved cash management operations with regard to availability and quality of bank notes in circulation

Accomplishments:

- Facilitated and launched the Afghan government effort to connect provincial government offices in Ghazni Province with Kabul through broadband technology (this Government Communications Network facilitates active, transparent governance by linking federal and local-level decision-makers)
- Installed nine district communications network centers and seven village communications networks, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Expanded, refurbished, and fully automated two provincial branches of DAB that operates as the paying
 agent for the government and disburses all social, payroll, and procurement payments (services such as
 these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan,
 contributing to the development of the public and private sectors; the branch staff received 240 hours of
 on-site training)
- Installed the revenue reconciliation and accounting database in the Ghazni Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System
- Implemented the Core Banking System in DAB Ghazni branch, DAB's automated transaction and financial management system, which dramatically improves service delivery, funds transfer capabilities, and accounting and financial reporting functions
- Held a provincial budgeting capacity-building workshop and trained 28 Ghazni officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology, enabling Afghans to easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Promoted economic expansion and private sector development through micro-credit lending
- Disbursed nearly \$1.2 million in microfinance loans through USAID-funded financial institutions
- Supported six agricultural businesses through a seed grant to establish a Dry Fruit Processors
 Association

GHOR PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Ghor Province through micro-lending, expanding access to telecommunications, and automating banking services.

- Support Da Afghanistan Bank (DAB) accounting and financial management department at DAB Ghor to prepare for implementation of the Core Bank System, DAB's automated transaction management and accounting system, which improves service delivery, funds transfers, and financial reporting functions.
- Promote economic related information and data collection activities in Ghor Province to build DAB regional economic research and analytical functions introduced in DAB zone offices



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- Provide support to the revenue reconciliation team of the Ghor Mustofiat, centered on accurate revenue collection posting and reporting to center
- Conduct budgeting training programs and provide technical assistance to Ghor provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

Accomplishments:

- Installed 10 district communications network centers in Ghor Province, operated by Afghan Telecom, that
 provide telephones, Internet, and photocopying services to both the district government officials and the
 public
- Improved quality of low value bank notes in circulation with disbursement of \$333,000 new notes to DAB Ghor
- Installed the Revenue Reconciliation and Accounting database in the Ghor Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Trained four Ghor officials during a west region provincial budgeting capacity building event in preparing budget estimates and planning to increase their participation in the national budget process to reflect local priorities

HILMAND PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Hilmand Province through expanding access to automated banking services, telecommunications, and grants to small businesses.

Current Activities:

- Improve economic related information and data collection activities in Hilmand Province to build Da Afghanistan Bank (DAB) regional economic research and analytical functions introduced in DAB zone offices
- Support the revenue reconciliation team of the Hilmand Mustofiat, centered on accurate revenue collection posting and reporting to center
- Hiring and deploying of two Ministry of Finance (MoF) provincial budgeting officers to support provincial budgeting training and coordination with line ministries via the soon to be established provincial budgeting training hub in Hilmand Province
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Construct eight market stalls in Nawa Barakzai District
- Support community-owned and managed Islamic investment and finance cooperatives, which provide financial services to members

Accomplishments:

 Installed four district communications network centers and one village communications network operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public



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- Implemented an automated core banking system, installed additional communications technology for bank staff, and expanded and refurbished the provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Connected provincial government offices in Hilmand Province with Kabul through broadband technology (this government communications network facilitated active, transparent governance by linking federal and local level decision makers)
- Installed the Revenue Reconciliation and Accounting database in the Hilmand Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System
- Rolled out a provincial budgeting training initiative in Hilmand Province
- Conducted a five-day provincial budgeting training program for more than 40 provincial representatives on foundations of public financial management, planning and budgeting practices, and the MoF's public financial management reforms in budgeting, treasury, and aid management
- Improved business development and marketing skills through the formation and strengthening of three business associations including a women's handicraft association, a carpenter's association, and a metalworker's association (these associations received grants to obtain formal registration and provide services to association members)
- Supported 195 small and medium enterprises through association grants, business development training, and internship programs
- Increased commerce by improving marketplace infrastructure, such as the electrification of the Sangin Marketplace to extend business hours and improve security
- Trained and provided work opportunities to 66 high school students to date under a capacity-building internship program
- Promoted economic expansion and private-sector development through micro-credit lending, and disbursed more than \$1.7 million in microfinance loans and small-business loans through USAID-funded financial institutions
- Established five Islamic investment and finance cooperatives with more than 7,130 members (8.3 percent women)
- Disbursed more than \$3.9 million in sharia-compliant loans

HIRAT PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic growth in Hirat through expanding access to telecommunications, automating banking services, improving the administration of land titles, supporting small and medium enterprises, strengthening operations and service delivery of Da Afghanistan Bank's (DAB) west regional office, promoting private-sector growth through operational and technical support to the Private Sector Development Subcommittee (PSD-SC), facilitating public/consumer education on a broad array of economic reform and governance issues through stakeholder events, trainings, and roundtables.

Current Activities:

Assist DAB west region office in its full implementation of core central bank functions, including monetary
policy and statistics, financial sector supervision and risk management, and accounting and financial
management



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- Assist Hirat Mustofiat/Ministry of Finance (MoF) to implement a provincial budgeting action plan, which
 will include a budget development and execution support for target directorates (to be determined by the
 MoF provincial budget team) and establishment of a regional provincial budgeting training hub
- Continue operational support to Afghanistan Central Business Registry (ACBR) to refine service delivery, including conducting an information campaign for ACBR, streamlining procedures, and achieving greater harmonization between other bodies providing business services (eg. licensing and Tax Identification Number offices)
- Continue stakeholder engagement activities to promote awareness and information exchange on key Afghan government economic reform initiatives (ie policy, legal, and regulatory reforms) to derive full benefit and provincial impact of such reforms
- Deliver financial literacy and management workshops to enhance business communities' financial management competencies, with the aim of helping businesses conform to legal obligations concerning tax compliance (maintaining books and records), ability to produce quality and accurate credit applications (access to finance), and general strengthening of business administration
- Launch Women in Government Internship program, with seven internships placements for graduates/seniors in counterpart offices (DAB west zone office, Hirat Mustofiat, and PSD-SC)
- Promote non-cash settlement of customs collection at DAB Islam Qala and Torkhundi branches to improve transaction efficiency, risk reduction, remove opportunities for dishonest practices in large cash transactions, and speed up corresponding credits to Ministry of Finance Treasury Single Account.
- Support DAB in data and information collection from west region provinces in support of research and analytical function, to include production of draft papers for DAB publications, circulation to central and provincial level Afghan government offices, and internal DAB consumption
- Support DAB to execute the Survey of Regional Economic Activity
- Help the DAB zone office organize and conduct the quarterly Financial Sector Consultation Forum focused on issue identification and resolution on financial sector operations, economic development and growth, and provincial action to advance Afghanistan National Development Strategy objectives
- Support the Hirat Medium Taxpayers Office, with special focus on implementing taxpayer compliance and enforcement function to increase group tax filings
- Support the One Laptop per Child program
- Support the PSD-SC of the Hirat Provincial Development Committee's draft private-sector development implementation plan in support of the Hirat Provincial Strategic Plan, and in addressing and resolving constraints to private-sector development, investment, and competitiveness
- Support the privatization of state-owned enterprises, including the Hirat slaughterhouse and livestock, Kamaz 6, 7, and 9, Afghan fertilizer, and the Agriculture Development Bank
- Train and provide work opportunities to 308 university students under its capacity-building internship program to build the professional skills of Hirat Province's future business and government leaders

- Assisted the Hirat Medium Taxpayer Office exceed its revenue collection target of \$2.2 million, with 3.5 months remaining in the tax year
- Assisted the PSD-SC to advocate for harmonization of business formalization procedures (i.e. licensing, registration, and tax payer ID issuance) at the provincial level, resulting in greater communication, information sharing, and procedural cooperation between these agencies, eliminating the need for business owners to travel to Kabul to complete required actions



Economic Growth by Province

- Assisted the PSD-SC to organize and drive resolution plans for investors at Hirat Industrial Park to receive formally registered title deeds to purchased lands at the park, unlocking a critical obstacle for access to finance (through secured lending), insurance protection, and park expansion
- Conducted 15 training and capacity building events for staff of Mustofiat (tax law and administration),
 DAB west zone office (monetary policy and economic analysis), budget and execution, and technical report writing
- Conducted 18 stakeholder engagement events reaching more than 1,000 participants centered on priority legal and regulatory reform initiatives covering financial sector laws, the draft electricity law and establishment of an independent electricity regulator, commercial sector laws, and constraints to privatesector development
- Co-sponsored the two-day Third National Conference on Afghanistan Saffron, which was attended by more than 15 representatives of government, business, universities, grower associations, and nongovernmental organizations
- Created a restructuring plan for the Power Construction Enterprise for Hirat's assets, which will be transferred to Brishna Enterprise
- Disbursed more than \$8.5 million microfinance and \$15.4 million small-business loans through USAIDfunded financial institutions
- Educated businesspeople, government officials, and women entrepreneurs on the South Asia Free Trade Agreement, other pending trade agreements, and updated commercial laws (the knowledge enabled Afghanistan's business community to operate more effectively under international trade regulations)
- Established the ACBR Hirat office, which has processed more than 3,500 applications since its launch in November 2009, generating more than \$36,000 in revenue
- Established the Hirat Medium Taxpayer Office, a major reform to increase tax payer compliance and revenues through building a professional, service-oriented tax administration operation (filing compliance has dramatically increased as have collections in all revenue categories)
- Helped the director of the Medium Taxpayer Office to initiate a weekly call-in radio program on taxes
- Implemented the CBS in DAB Islam Qala and Torkhundi branches, DAB's automated transaction and financial management system, which dramatically improves service delivery, funds transfer capabilities, and accounting and financial-reporting functions
- Installed 14 District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Installed automation at the Hirat Mustofiat, enabling the revenue department to automatically generate these reports
- Installed the Revenue Reconciliation and Accounting database in the Hirat Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Performed the merger of the DAB Hirat branch CBS system with the head office, permitting real time inter-branch payment transfers (with the head office of five additional merged branches) and strengthening DAB consolidated financial reporting capabilities
- Promoted economic expansion and private-sector development through lending to a variety of businesses in the micro, small, and medium enterprise sector
- Provided 515 computers to local schools and equipped each with localized enterprise development software
- Provided grants to 11 small businesses and associations to strengthen Afghanistan's business community to facilitate business growth and enable associations to serve its members through training and business registration assistance



Economic Growth by Province

- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology, Afghans can easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Supported 1,468 small and medium enterprises through association grants, business development trainings, trade fairs, workshops, business events, roundtables, internship programs and mentorships
- Supported DAB west region office in establishing a monetary policy and statistics function to include preparations for the regular production of a Survey of Regional Economic Activity and training delivery in macroeconomics, monetary policy, and statistics
- Trained 37 province officials during a west region provincial budgeting event in preparing budget estimates and planning to increase their participation in the national budget process to reflect local priorities
- Trained and provided work opportunities to 335 university students under its capacity-building internship program to build the professional skills of future business and government leaders
- Trained customs staff received on exemptions, valuation, tariffs, certificates of origin, smuggling, penalties, and preparation of trade statistics to build a professional, modern customs authority
- Trained more than 2,000 individuals in business management, accounting, and association management (at least 53 business associations and alliances have either been started or supported through training, including carpet associations, women's associations, the Marble Mining and Finishing Association, and the Bulldozer and Loader Alliance)
- Transferred the assets, liabilities, employees, and all rights and obligations of the Hirat branch of Central Authority for Water Supply and Sanitation to a new corporation, Afghan Urban Water Supply and Sanitation Corporation, that will lead to better water and sanitation services

JAWZJAN PROVINCE

Goal: Promote a thriving, licit economy led by the private sector.

Summary: USAID promotes a licit economy in Jawzjan Province through expanding access to telecommunications, loan distribution, and modern banking services.

Current Activities:

- Promote economic related information and data collection activities in Jawzjan Province to build Da Afghanistan Bank (DAB) regional economic research and analytical functions introduced in DAB zone offices
- Support the revenue reconciliation team of the Jawzjan Mustofiat, centered on accurate revenue collection posting and reporting to center
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Support a community-owned and managed Islamic investment and finance cooperative, which provides financial services to members

Accomplishments:

 Built a cut and wash facility for carpet weavers allowing association members to save time and money, ultimately shifting all stages of carpet production from Pakistan to Afghanistan and allowing producers to export directly from Afghanistan (estimated increased income in the first year is \$58,000 and \$93,000in the second)



Economic Growth by Province

- Established two Islamic investment and finance cooperatives with 10,400 members (4.5 percent women)
- Disbursed more than \$9 million in sharia-compliant loans
- Installed communications technology, trained staff, and established the Core Banking System in the provincial branch of DAB that operate as the paying agent for the government, disbursing all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Installed four district communications network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Installed the revenue reconciliation and accounting database in the Jawzjan Mustofiat, which has dramatically reduced processing times of Afghan government revenue receipts, production on revenue reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Promoted economic expansion and private-sector development through lending to a variety of businesses in the micro, small, and medium enterprise sector
- Disbursed more than \$7.3 million in microfinance loans through USAID-funded financial institutions
- Provided marketplace development grants in Aqcha and Sheberghan to improve the quality and quality of local commercial activity
- Provided training for customs staff on exemptions, valuation, tariffs, certificates of origin, smuggling, penalties, and preparation of trade statistics to build a professional, modern customs authority
- Supported 103 small to medium enterprises and three business associations in the carpet production and agribusiness sectors, the two biggest drivers of provincial economic activity
- Trained radio, television, and print journalists on the value of trade and trade issues in order to encourage more and better coverage of trade-related issues

KABUL PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Kabul Province through expanding access to telecommunications, business education, and modern banking services.

- Train entrepreneurs in business management and accounting, providing them with the skills to better run and grow their businesses
- Implement a comprehensive training program on city planning, mapping, and survey standards including a two-week intensive on-the-job training on global positioning equipment provided to engineers of the City Planning Department
- Support the development of an integrated land information system and modern survey standards through facilitating study tours and training
- Support tenure formalization programs
- Provide ongoing policy advice to the Ministry of Urban Development on the implementation of the Afghan land policy via an informal settlement steering committee
- Support the Ministry of Communication and Information Technology (MCIT) to implement its e-Governance strategy to advance integration of communication and information technology across line ministries and in the provinces and to promote innovation in the private sector



Economic Growth by Province

- Support the Turquoise Mountain Trust in the economic, social, and cultural regeneration of Murad Khane, a traditional commercial and craft neighborhood in the center of Kabul's Old City
- Support the Turquoise Mountain Trust to provide traditional craft education through the Institute for Afghan Arts and Architecture, and develop the market of Afghan crafts domestically and abroad through business development activities
- Support the member-owned and managed Islamic investment and finance cooperative (IIFC) which provide financial services to members
- Support the construction and launch of the new Kabul One Stop Shop for Exports, which will reduce the
 certification and authorization process for traders from the current time of three to seven days to just 1.5
 hours, bringing under one roof 11 different agencies that are involved in providing the certificates,
 authorizations and other documents needed to export, reducing the time and cost to traders
- Support the Fiscal Policy Unit, Ministry of Finance in the budget preparation process
- Provide policy support to the Office of the Minister of Finance
- Facilitate the Minister of Finance's implementation of the IMF Extended Credit Facility macroeconomic reform program
- Complete the installation and training of the Revenue Reconciliation Database in 47 ministries in Kabul, and design, develop, and support the integration of the database to enable automatic upload of transactions into Afghanistan Financial Management Information System at all provincial and ministerial locations
- Provide ongoing mentoring and coaching support to all of Afghan government's budgetary units to facilitate their preparation of program budgets in line with guidance issued by the Ministry of Finance
- Assess the core functions and generate proposals for organizational change at the Minister of Economy
- Provide general support to Da Afghanistan Bank (DAB) operations and reforms, including technical
 assistance in updating/cleaning accounting records; developing policies and procedures for DAB's
 Accounting Manual; strengthening the Core Banking System, Accounting Systems, and Reporting;
 assisting with year-end financial statements and audit; revising DAB regulations as necessary to conform
 to needs of a developing financial sector; and assisting DAB to conduct a self-assessment according to
 Basel Core Principles of Effective Banking Supervision
- Continue to lead the legislative process related to the banking law and DAB law amendments, including the "fast track" amendments to enhance corporate governance and consolidated supervision
- Develop a roadmap for the implementation of the Telecom Law and the new Information and Communication Technology Law

- Installed four District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public at large
- Provided private sector economic opportunities through construction of the Bagrami Industrial Park, which currently houses more than 20 operational businesses, employing 6,642 skilled and unskilled laborers
- Established one IIFC with 210 members and disbursed more than \$180,900 in sharia-compliant loans
- Trained customs staff on customs law, declarations, data entry, valuation, tariffs, and preparation of trade statistics to build a professional, modern customs authority
- Facilitated the streamlining of import processes at Kabul International Airport, eliminating 10 of the 33 steps, and reducing the amount of time it takes to clear customs import procedures by 45 percent
- Conducted land surveys in various districts throughout Kabul, which will be used to revise and implement the municipality's master plan



Economic Growth by Province

- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology so that Afghans can now easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Launched a website that enables the processing of web-based credit card transactions in Afghanistan that enables retailers to accept multiple forms of payment, easing commercial transactions for customers and businesspeople
- Provided 1,500 computers to local schools and equipped each with localized enterprise development software through support to the One Laptop per Child program
- Facilitated the launch of Afghanistan's first private insurance company, the Insurance Company of Afghanistan, now with more than \$1 billion in outstanding policies and backed by Lloyd's of London
- Clarified approximately 4,500 property boundaries in District 13 of Kabul through a community-based property clarification and dispute-resolution process
- Promoted economic expansion and private-sector development for a variety of businesses in the small and medium enterprise sector through trainings and seminars
- Fostered business growth and women's economic empowerment in Kabul by starting and supporting business associations: founded 10 business associations, and supported 93 (40 women) associations and provided budgetary and technical assistance to the Afghan Women's Business Federation, a federation of more than 80 associations and other member organizations representing 28,000 women entrepreneurs
- Fostered the next generation of Afghanistan's business leaders through a variety of internship and mentoring programs (these programs have built the capacity of 457 participants including 185 women)
- Facilitated the growth and expansion of the business development services (BDS) sector through training on financial analysis, access to finance, and accounting
- Trained approximately 4,500 entrepreneurs in business management and accounting
- Supported 1,052 small and medium enterprises
- Disbursed more than \$8.75 million in small business loans through USAID-funded financial institutions
- Educated 140 students at the Institute for Afghan Arts and Architecture in the Schools of Woodwork, Ceramics, Calligraphy, and Painting, and Jewelry and Gem-Cutting; obtained full City and Guilds accreditation for the Institute; cleared more than 20,000 m3 of rubbish from Murad Khane; repaired or rebuilt more than 50 community houses; and provided the Institute and Murad Khane with access to water, sanitation, drainage, electricity, and primary education opportunities
- Assisted the Fiscal Policy Unit, Ministry of Finance to establish a fiscal reform roadmap and finalize the Revenue Projections model to strengthen Afghan government capacity to analyze and forecast fiscal performance and revenue flows to better adapt to expenditure and revenue realities throughout the fiscal vear
- Provided policy guidance and assisted the Minister of Finance in the negotiations to clear 100 percent (\$11.2 billion) of debt relief for Afghanistan, in the context of the IMF Poverty Reduction and Growth Facility
- Completed the negotiations on the IMF's new three-year Extended Credit Facility Program, which will build on the reform efforts of domestic revenue mobilization and Public Financial Management
- Helped five ministries "graduate" from program budgeting support, enabling them to independently complete their budgets without external technical assistance, and trained 1,500 civil servants across 51 budgetary units to develop budgets more closely aligned to the Afghanistan National Development Strategy and consistent with their respective missions



Economic Growth by Province

- Helped DAB successfully issue its 1388 financial statements by the statutory deadline and secured a clean, unqualified external audit report on the financial statements for the first time since 2003
- Merged data from six regional hubs with the head office records to improve DAB's overall financial management and reporting, ensuring that 70 percent of all transactions are captured in a single database
- Assisted DAB in developing a comprehensive package of amendments to DAB Law and Banking Law
- Collected, analyzed, and processed data collected in the first Survey of Regional Economic Activity in Kabul and prepared a report for DAB
- Enabled the Afghanistan Clearinghouse System to begin live operations for the interchange and settlement of low-value checks, and supported the establishment of a National Payment Council (NPC), a group that includes commercial banks, the Ministry of Finance, and DAB, who will work together to oversee the development of the payment systems in Afghanistan
- Launched the Kabul branch of the Afghanistan Central Business Registry (ACBR), making it easier for Afghan business owners to register a business, fully institutionalized the ACBR within the Afghan government structure, and completed operational assessment of the ACBR in Kabul enabling full ownership of management and operational responsibilities by the Afghan government
- Assisted Afghanistan Telecom (AfTel) to negotiate fiber optic agreements with neighboring countries, which will potentially reduce Internet access costs 100-fold and increase AfTel revenues by \$2 million

KANDAHAR PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic growth in Kandahar Province through expanding access to modern banking services and telecommunications, and through supporting small and medium enterprises.

- Assist Da Afghanistan Bank (DAB) south zone office to implement core central bank functions, including economic research and analysis (zone economist, financial sector supervision and risk management, and accounting and financial management) to strengthen zone office contributions to core central bank functions
- Build the capacity of interns and professional mentees as future leaders of Afghanistan's private-sector
- Construct small markets in Arghandab and Shah Wali Kot districts to provide safe modern facilities for commercial activity
- Educate the public through billboards and radio on the need to use the Afghani as opposed to Pakistani and Iranian currencies
- Hire and deploy two Ministry of Finance (MoF) provincial budgeting officers to support provincial budgeting training and coordination with line ministries via the soon to be established provincial budgeting training hub in Kandahar
- Improve sanitation at two Kandahar City markets by providing clean water and latrines
- Support 715 (more than 50 percent women) small and medium enterprises
- Support the MoF's billboard and radio campaign, which increases awareness on the purpose and benefits of paying taxes to strengthen Afghanistan's ability to collect taxes and provide services to its citizens
- Support the privatization of state-owned enterprises including Kamaz 6 and Afghan Fertilizer
- Support community-owned and managed Islamic investment and finance cooperatives, which provide financial services to members



Economic Growth by Province

- Support the Afghanistan Central Business Registry (ACBR) to refine service delivery, including conducting an information campaign for ACBR, streamlining procedures, and achieving greater harmonization between other bodies providing business services (eg. licensing and Tax Identification Number offices)
- Support the revenue reconciliation team of the Kandahar Mustofiat, centered on accurate revenue collection posting and reporting to center
- Work with the Liquidation Committee of Central Authority for Water Supply and Sewerage to assess the company's assets and liabilities with a view toward corporatization (the Afghan Urban Water Supply and Sanitation Corporation will eventually assume responsibility for the assets and liabilities, leading to better water and sanitation services for the people of Kandahar)

- Built a cardboard box factory that now provides proper packing materials to dried fruit exporters
- Trained 118 interns and 99 professional mentees as future leaders of Afghanistan's private sector
- Conducted outreach to journalists, non-government organization officers and the private sector on the benefits and requirements of the Afghanistan/Pakistan Transit Trade Agreement as well as its potential impact on the local and national economies
- Connected provincial government offices in Kandahar to Kabul through broadband technology (this
 government communications network facilitates active transparent governance by linking federal and
 local-level decision-makers)
- Constructed small markets in Arghandab and Shah Wali Kot districts to provide safe modern facilities for commercial activity
- Disbursed more than \$1.2 million in microfinance and small business loans through USAID-funded financial institutions
- Established the ACBR Kandahar office, which has processed more than 1,500 applications since its launch in March 2010, generating more than \$17,000 in revenue
- Established an Islamic investment and finance cooperative, which is now providing a range of shariacompliant financial services
- Established four Islamic investment and finance cooperatives with 4,000 members (5.6 percent women)
- Disbursed more than \$1.6 million in sharia-compliant loans
- Established or supported 12 business associations focusing on women-owned businesses, construction, carpentry, carpet weaving, and embroidery
- Established or supported nine business associations focusing on women-owned businesses, construction, carpentry, carpet weaving, and embroidery
- Implemented an automated core banking system, provided additional communications technology and training for bank staff, and expanded and refurbished two provincial branches of DAB that operate as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Improved sanitation at two Kandahar City markets by providing clean water and latrines
- Installed 12 district communications network centers, operated by Afghan Telecom, that provide telephones, internet, and photocopying services to district government officials and the public
- Installed the revenue reconciliation and accounting database in the Kandahar Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System



Economic Growth by Province

- Merged the DAB Kandahar branch CBS system with the head office, permitting real-time inter-branch payment transfers (with the head office of five additional merged branches) and strengthening DAB consolidated financial reporting capabilities
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Provided capacity building to the Afghanistan International Chamber of Commerce
- Provided grants to 11 small businesses and associations to strengthen Afghanistan's business community, facilitate business growth, and enable associations to serve their members through training and business registration assistance
- Provided private sector economic opportunities through the construction of Shorandam Industrial Park
- Provided training for customs staff on exemptions, valuation, tariffs, certificates of origin, smuggling, penalties, and preparation of trade statistics to build a professional, modern customs authority
- Supported 733 (more than 50 percent women) small and medium enterprises through association grants, business events, trade fairs, workshops, business development training, internship programs, and mentorships
- Trained more than 200 entrepreneurs from small and medium enterprises in accounting, proposal writing, business planning, management, leadership, and basic computing

KAPISA PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes a legal economy in Kapisa Province by expanding access to telecommunications and modern banking services.

Current Activities:

- Promote economic related information and data collection activities in Kapisa Province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Kapisa Mustofiat, centered on accurate revenue collection posting and reporting to center
- Support the Ministry of Finance's provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Kapisa provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

- Installed six District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Implemented an automated Core Banking System, provided training for bank staff, and expanded and
 refurbished the provincial branch of DAB that operates as the paying agent for the government and
 disburses all social, payroll, and procurement payments (services such as these increase the
 effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the
 development of the public and private sectors)
- Installed the Revenue Reconciliation and Accounting database in the Kapisa Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System



Economic Growth by Province

- Offered business development training to six business associations involved in the processing of honey and pomegranates
- Held a provincial budgeting capacity-building workshop and trained 43 Kapisa officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Supported 83 small and medium enterprises through sector-specific trainings, association grants, and business skills trainings
- Trained seven associations on association management
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Disbursed more than \$510,400 in microfinance loans through USAID-funded financial institutions

KHOST PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes a legal economy in Khost Province through expanding access to telecommunications and modern banking services and through supporting small and medium enterprises.

Current Activities:

- Support the privatization of state-owned enterprises, including the Afghan Fertilizer Enterprise
- Promote economic related information and data collection activities in the province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Khost Mustofiat, centered on accurate revenue collection posting and reporting to center
- Support the Ministry of Finance's (MoF) provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Khost provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

- Facilitated and launched Afghan government effort to connect provincial government offices in Khost Province with Kabul through broadband technology (this government communications network facilitates active, transparent governance by linking national- and local-level decision-makers)
- Installed nine District Communications Network centers, operated by Afghan Telecom, that provide telephones, internet, and photocopying services to district government officials and the public
- Implemented an automated Core Banking System, provided additional communications technology and training for bank staff, and expanded and refurbished the provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Installed the Revenue Reconciliation and Accounting database in the Khost Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System



Economic Growth by Province

- Held a provincial budgeting capacity building workshop and trained 45 Khost officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Trained customs staff received training on customs law, declarations, data entry, tariffs, valuation, and preparation of trade statistics to build a professional, modern customs authority
- Reorganized land titling documentation systems at the Makhzan court register with new cost-efficient technology so that Afghans can more easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Provided private sector economic opportunities through capacity building for the Afghanistan International Chamber of Commerce and agribusiness associations
- Trained and provided work opportunities to 161 students through a capacity-building internship program
 to build the professional skills of future business and government leaders
- Constructed a cold storage facility for apples, allowing farmers to provide fresh produce to markets
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Disbursed more than \$216,300 in medium-sized loans through USAID-funded financial institutions

KUNAR PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic growth in Kunar Province through providing business skills training, expanding access to telecommunications, and automating banking services.

Current Activities:

- Promote economic related information and data collection activities in Kunar province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Kunar Mustofiat, centered on accurate revenue collection posting and reporting to center
- Support the Ministry of Finance's (MoF) provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Kunar provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

- Installed nine District Communications Network centers and one Village Communications Network, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Implemented an automated Core Banking System, provided additional communications technology and training for bank staff, and expanded and refurbished the provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)



Economic Growth by Province

- Installed the Revenue Reconciliation and Accounting database in the Kunar Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System
- Held a provincial budgeting capacity-building workshop and trained 43 Kunar officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Trained customs staff received training on exemptions, valuation, tariffs, certificates of origin, smuggling, penalties, and preparation of trade statistics to build a professional, modern customs authority
- Funded business skills training in nine districts for both men and women to enhance the capacity for economic growth in Kunar
- Supported 377 small and medium enterprises through association grants, sector-specific training, and business skills training
- Provided eight marketplace development grants to improve bazaars in eight districts
- Founded nine business associations to provide services and support to the business community
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Disbursed more than \$1.8 million in microfinance loans through USAID-funded financial institutions
- Established two Islamic investment and finance cooperatives with 1,112 members (one percent women)
- Disbursed \$669,000 in sharia-compliant loans

KUNDUZ PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Kunduz Province through automating banking services, reorganizing land titling documentation, expanding access to telecommunications, and supporting business associations.

Ongoing Activities:

- Provide marketplace development grants to improve bazaars
- Assist Da Afghanistan Bank (DAB) northeast zone office to implement financial sector supervisory and economic research and analysis functions, strengthening DAB regional contributions to core central bank functions
- Provide support to the revenue reconciliation team of the Kunduz Mustofiat, centered on accurate revenue collection posting and reporting to center
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

- Installed six District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public.
- Implemented an automated Core Banking System (CBS), provided additional communications technology
 and training for bank staff, and expanded and refurbished the provincial branch of DAB that operates as
 the paying agent for the government and disburses all social, payroll, and procurement payments
 (services such as these increase the effectiveness and efficiency of the social and economic
 infrastructure of Afghanistan, contributing to the development of the public and private sectors)



Economic Growth by Province

- Performed the merger of the DAB Kunduz branch CBS system with the head office, permitting real time inter-branch payment transfers (with the head office of five additional merged branches) and strengthening DAB consolidated financial management and reporting capabilities
- Installed the Revenue Reconciliation and Accounting database in the Kunduz Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Established the Afghanistan Central Business Registry (ACBR) office
- Constructed a border crossing post in Sher Kan Bandar, which provided the necessary infrastructure for proper customs control and enforcement
- Trained radio, television, and print journalists on the value of trade and trade issues in order to encourage more and better coverage of trade-related issues
- Provided training for customs staff on exemptions, valuation, tariffs, certificates of origin, smuggling, penalties, and preparation of trade statistics to build a professional, modern customs authority
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology, resulting in easier access for Afghans to their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Formalized land ownership in Kunduz and updated the map of the entire city of Kunar to expand tenure
 formalization activities (the first of its kind in Afghanistan, the mapping process included the purchase of
 recent satellite imagery, collection of GPS ground control points, and the on-screen digitization of more
 than 50,000 property parcels; it will facilitate the implementation of the master city plan developed by the
 Ministry of Urban Development and has improved land tenure security for residents)
- Transferred the assets, liabilities, employees, and all rights and obligations of the Kunduz branch of the Committee of Central Authority for Water Supply and Sewerage to the Afghan Urban Water Supply and Sanitation Corporation that will lead to better water and sanitation services for the people of Kunduz
- Supported the Afghan Carpet Exporters Guild and Kunduz Fish Farm Association in developing by-laws and services for their members
- Provide private sector economic opportunities through small grants to three business associations, including the Jewelers' Guild of Kunduz Province
- Trained 314 small and medium enterprises and associations in business management and development, and financed a public-private partnership for the development and empowerment of the Afghan dairy sector
- Trained and provided work opportunities to 49 students to date under a capacity-building internship program to build the professional skills of Kunduz's future business and government leaders
- Promoted economic expansion and rural enterprise development through micro-credit lending and loans to small and medium enterprises
- Supported 370 small and medium-sized businesses including the Afghanistan Cashmere Supply Corporation, a major wholesaler of processed cashmere and buyer of raw cashmere from central and eastern Afghanistan
- Disbursed more than \$10.6 million in microfinance and small-business loans through USAID-funded financial institutions

LAGHMAN PROVINCE

Goal: Promote a thriving, licit economy led by the private sector.



Economic Growth by Province

Summary: USAID promotes a licit economy in Laghman Province through expanding access to telecommunications and modern banking services.

Current Activities:

- Promote economic related information and data collection activities in Laghman Province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone
- Support the revenue reconciliation team of the Laghman Mustofiat, centered on accurate revenue collection posting and reporting to center
- Support the Ministry of Finance's provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Laghman provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

- Facilitated and launched the Government of the Islamic Republic of Afghanistan (GIRoA) effort to connect provincial government offices in Laghman with Kabul through broadband technology (this Government Communications Network facilitates active, transparent governance by linking national- and local-level decision-makers)
- Installed four District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public at
- Implemented an automated Core Banking System, provided additional communications technology and training for bank staff, and expanded and refurbished the provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Conducted a banking survey in July 2007 to determine basic banking habits of the public, including the extent that bank accounts are used, whether banks were used for changing money, and to gauge the interest in obtaining bank loans to start new businesses or purchase homes
- Installed the Revenue Reconciliation and Accounting database in the Laghman Mustofiat, which has dramatically reduced processing times of GIRoA revenue receipts, production on revenue reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Held a provincial budgeting capacity-building workshop and trained 43 Laghman officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Funded vegetable marketing programs in Qarghayi and Mihtarlam to promote private sector growth
- Constructed one market and one set of market latrines to improve commercial infrastructure
- Supported business association development (seven new associations have been founded to date, and a business association incubator was launched within the Agriculture Directorate)
- Supported vocational and business skills training for women in Qarghayi district to empower a traditionally disadvantaged population
- Trained more than 176 entrepreneurs from various small and medium enterprises in business development and management
- Promoted economic expansion and rural enterprise development through micro-credit lending



Economic Growth by Province

- Disbursed more than \$4.9 million in microfinance loans through USAID-funded financial institutions
- Established one Islamic investment and finance cooperative and one Point of Service with 3,000 members (7.6 percent women)
- Disbursed \$1.17 million in sharia-compliant loans

LOGAR PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic growth in Logar Province through expanding access to automating banking services and telecommunications, and supporting small and medium enterprises.

Current Activities:

- Promote economic related information and data collection activities in the province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Logar Mustofiat, centered on accurate revenue collection posting and reporting
- Support the Ministry of Finance's provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Logar provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Support a community-owned and managed Islamic investment and finance cooperative, which provides financial services to members

- Facilitated and launched the Government of the Islamic Republic of Afghanistan (GIRoA) effort to connect provincial government offices in Logar with Kabul through broadband technology (this Government Communications Network facilitates active, transparent governance by linking national and local-level decision-makers)
- Installed three District Communications Network centers and six satellite-based communications stations in Logar, operated by Afghan Telecom, that provides telephones, internet, and photocopying services to district government officials and the public
- Expanded and refurbished the provincial branch of DAB, implemented an automated Core Banking System, and provided additional communications technology and training for bank staff (the bank operates as the paying agent for the government and disburses all social, payroll, and procurement payments; services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Reorganized land titling documentation systems at the Makhzan court register with new cost-efficient technology, enabling Afghans to more easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Conducted a banking survey in July 2007 to determine basic banking habits of the public, including the
 extent that bank accounts are used, whether banks were used for changing money, and to gauge the
 interest in obtaining bank loans to start new businesses or purchase homes



Economic Growth by Province

- Installed the Revenue Reconciliation and Accounting database in the Logar Mustofiat, which has
 dramatically reduced processing times of GIRoA revenue receipts, production on revenue reports, and
 uploading into the consolidated Ministry of Finance Financial Management System
- Held a provincial budgeting capacity building workshop and trained 46 Logar officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Provide grants to small businesses and associations to facilitate business growth and enable associations to serve their members through training and business registration assistance
- Provided private sector economic opportunities through a small grant to the Consolidated Agricultural Storage Association of Logar Province
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Disbursed approximately \$721,000 in microfinance loans through USAID-funded financial institutions
- Established an Islamic investment and finance cooperative with 163 members
- Disbursed more than \$48,500 in sharia-compliant loans

NANGARHAR PROVINCE

Goal: Promote a thriving, licit economy led by the private sector.

Summary: USAID promotes a licit economy in Nangarhar Province through expanding access to telecommunications and modern banking services, educating the public on how fiscal and monetary policy effects economic growth, and modernizing the customs system. USAID also promotes economic development in Nangarhar through capacity building of business support organizations and the Nangarhar Economy Directorate, strengthening public financial management capacity of the provincial government, and promoting economic growth through relevant conferences and workshops.

- Continue operational support to Afghanistan Central Business Registry (ACBR) to refine service delivery, including conducting an information campaign for ACBR, streamlining procedures, and achieving greater harmonization between other bodies providing business services (eg. licensing and Tax Identification Number offices)
- Establish a Ministry of Finance-staffed provincial budgeting regional training hub in Jalalabad to initiate rollout of a capacity-training program for provincial government in provincial budgeting
- Support the new Ministry of Commerce and Industries Eastern Region office to develop and implement operational procedures and systems for administration of business enabling environment activities
- Build the capacity of the Nangarhar Economy Directorate to lead as secretariat of the Private Sector Development Committee, and support the committee to develop a private sector development strategy for the province to address constraints to the business enabling environment and private-sector growth
- Assist the Da Afghanistan Bank (DAB) eastern region office to facilitate periodic roundtable meetings with local private bank managers to discuss private banking issues, future banking expansion plans, and other improvements to increase access to private banking services to the local community
- Support the DAB to execute the Survey of Regional Economic Activity and in data and information collection from west region provinces in support of research and analytical function
- Help the DAB organize and conduct quarterly financial sector consultation forums focused on issue identification and resolution of financial-sector operations, economic development and growth, and provincial action



Economic Growth by Province

- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Support business association development through grants and technical assistance
- Administer sector-specific grants to foster growth in key industries including recycling, marble production, food processing, and carpet weaving
- Support the One Laptop Per Child project
- Support a community-owned and managed Islamic investment and finance cooperative, which provides financial services to members

- Assisted 84 associations and created 20 with more than \$360,000 in grants (approximately 25,000 entrepreneurs from sectors such as honey, poultry, food processing, marble, and carpet production now receive better member services from their associations)
- Assisted the Nangarhar Chamber of Commerce and Industries to implement a small grant to conduct quarterly business surveys and the Nangarhar Economy Directorate to create a quarterly economic growth magazine
- Conducted a banking survey to determine basic banking habits of the public, including the extent that bank accounts are used, whether banks were used for changing money, and to gauge the interest in obtaining bank loans to start new businesses or purchase homes
- Conducted an assessment of Nangarhar treasury current budget execution processes to identify
 opportunities to streamline operations for more efficient budget execution and controls
- Conducted outreach to journalists, university students and professors, government officials, and business representatives on the benefits and requirements of the Afghanistan/Pakistan Transit Trade Agreement as well as its potential impact on the local and national economies
- Co-sponsored the two-day Economic Growth and Investment Promotion Conference attended by more than 500 representatives of economic-sector national ministries, provincial government, universities, local and national business leaders and associations, international donors, and finance agencies
- Disbursed more than \$2.7 million in sharia-compliant loans
- Educated businesspeople, government officials, and women entrepreneurs on the South Asia Free Trade
 Agreement, other pending trade agreements, and updated commercial laws to enable Afghanistan's
 business community to operate more effectively under international trade regulations
- Established the Afghanistan Central Business Registry Nangarhar Office, which has processed more than 2,000 applications since inception
- Established two Islamic investment and finance cooperatives with 4,969 members (11 percent women)
- Expanded market information for investors through market assessments of sectors such as dairy, candy, cakes, and baked goods
- Facilitated and launched the Afghan government effort to connect provincial government offices in Nangarhar with Kabul through broadband technology (Government Communications Network) that facilitates active transparent governance by linking national and local-level decision makers
- Held a Global Development Alliance conference to identify opportunities where entrepreneurs, Afghan financial institutions, and the public sector could work together to improve the business climate in Afghanistan
- Implemented an automated Core Banking System, provided additional communications technology and training for bank staff, and expanded and refurbished two provincial branches of DAB that operate as the paying agent for the government and disburses all social, payroll, and procurement payments (services



Economic Growth by Province

such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)

- Installed 19 district communications network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Installed revenue collection automation at the Nangarhar Mustofiat enabling the revenue department to generate reports automatically
- Installed the Revenue Reconciliation and Accounting database in the Nangarhar Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Leveraged available international donor funds to secure two small grants totaling \$25,000 for the Nangarhar Chamber of Commerce and Industries to conduct quarterly business surveys and the Nangarhar Economy Directorate to produce a quarterly economic growth magazine
- Prepared a baseline assessment of Nangahar Treasury Department (of Nangarhar Mustofiat) current processes, procedures, and systems for budget execution to identify areas for strengthening this key function, leading to more timely and effective spending performance
- Produced the first comprehensive Nangarhar Province investment and economic profile in partnership with the Nangarhar Chamber of Commerce and Industries, Afghanistan Investment Support Agency, and Nangarhar Economy Directorate
- Promoted economic expansion and private-sector development through lending to a variety of businesses in the micro, small, and medium-enterprise sector and disbursed more than \$16.7 million in loans through USAID-funded financial institutions
- Provided 396 computers to local schools and equipped each with localized enterprise development software
- Provided marketplace development grants to improve bazaars in 14 districts
- Provided training for customs staff on exemptions, valuation, tariffs, certificates of origin, smuggling, penalties, and preparation of trade statistics to build a professional, modern customs authority, and provided advanced cargo scanners to improve border security in Torkham
- Provided training for more than 1,800 entrepreneurs on computer skills, association development management, beekeeping, and fish production to build private-sector capacity
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology enabling Afghans to easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Supported 2,235 small and medium enterprises through trade fairs, association grants, value chain development grants, sector-specific training, and business skills training
- Supported DAB in establishing the zone economist function, to include execution of the Survey of Regional Economist Activity and providing guidance on building a robust information and data collection operation covering economic trends and conditions
- Supported the Bachelors of Business Administration program at Nangarhar University to build the professional skills of Nangarhar's future business and government leaders
- Supported the Nangarhar Chamber of Commerce and Industries to conduct a strategic planning workshop with its key business and government stakeholders to identify priority future business support activities for the eastern region
- Trained more than 63 provincial government officials in effective planning and budget estimate preparation to increase provincial participation in the national budget process by developing inputs that better reflect local needs and priorities



Economic Growth by Province

- Trained and provided work opportunities for 458 university students through a capacity-building internship program
- Trained radio, television, and print journalists on the value of trade and trade issues in order to encourage more and better coverage of trade-related issues

NIMROZ PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Nimroz Province through automating banking services, expanding access to telecommunications, and training customs officials.

Current Activities:

- Promote economic related information and data collection activities in Nimroz Province to build Da Afghanistan Bank (DAB) regional economic research and analytical functions introduced in DAB zone offices
- Support the revenue reconciliation team of the Nimroz Mustofiat, centered on accurate revenue collection posting and reporting to center
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Hire and deploy two Ministry of Finance (MoF) provincial budgeting officers to support provincial budgeting training and coordination with line ministries

- Facilitated and launched Afghan government effort to connect provincial government offices in Nimroz with Kabul through broadband technology (this Government Communications Network facilitates active, transparent governance by linking national and local-level decision makers)
- Installed four District Communications Network centers and one Village Communications Network, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Implemented an automated Core Banking System, provided training for bank staff, and expanded and
 refurbished the provincial branch of DAB that operates as the paying agent for the government and
 disburses all social, payroll, and procurement payments (services such as these increase the
 effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the
 development of the public and private sectors)
- Installed the Revenue Reconciliation and Accounting database in the Nimroz Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System
- Rolled out a provincial budgeting training initiative touching Nimroz
- Conducted a five-day provincial budgeting training program for more than 50 Nimroz provincial officials from key directorates on foundations of public financial management, planning and budgeting practices, and the MoF's public financial management reforms in budgeting, treasury, and aid management
- Trained customs staff received training on declarations, valuation, tariffs, data entry, and preparation of trade statistics to build a professional, modern customs authority
- Provided advanced customs software and computer training to improve border security



Economic Growth by Province

NURISTAN PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes a legal economy in Nuristan Province through expanding access to telecommunications and modern banking services and through supporting small and medium enterprises.

Current Activities:

- Promote economic related information and data collection activities in Nuristan province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Nuristan Mustofiat, centered on accurate revenue collection posting and reporting to center
- Support the Ministry of Finance's provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Nuristan provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

Accomplishments:

- Installed three District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public at large
- Installed the Revenue Reconciliation and Accounting database in the Nuristan Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Held a provincial budgeting capacity building workshop and trained 37 Nuristan officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Supported 50 small and medium enterprises through association assistance and business skills trainings
- Created three business associations to serve as the voice of the private sector
- Provided economic opportunities and self-sustainability for women through establishing and providing training for the Afghanistan Women's Business Federation
- Improved market bazaars to increase commerce in Want, Wama, Noorgram, and Doab districts

PAKTIKA PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Paktika Province through supporting small and medium enterprises and expanding access to telecommunications.

- Promote economic related information and data collection activities in Paktika province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Paktika Mustofiat, centered on accurate revenue collection posting and reporting to center



Economic Growth by Province

- Support the Minister of Finance's (MoF) provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Paktika provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

Accomplishments:

- Installed five District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Implemented an automated Core Banking System, provided communications technology and training for bank staff, and expanded and refurbished the provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Installed the Revenue Reconciliation and Accounting database in the Paktika Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System
- Held a provincial budgeting capacity building workshop and trained 27 Paktika officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Trained customs staff received training on customs legislation, valuation, tariffs, and procedures for monitoring the Pakistan border to build a professional, modern customs authority
- Installed solar lights in three markets to increase marketplace safety and extend business hours
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Disbursed more than \$72,100 in medium-sized loans through USAID-funded financial institutions

PAKTYA PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Paktya Province through automating banking services, expanding access to telecommunications, and supporting business associations.

- Promote economic related information and data collection activities in the province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Paktya Mustofiat, centered on accurate revenue collection posting and reporting to center
- Assist DAB southeast zone office in implementation of core central bank functions, to include financial sector supervision and risk management, and accounting and financial management
- Support the Ministry of Finance's provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Paktya provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation



Economic Growth by Province

Accomplishments:

- Installed six district communications network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public at large
- Implemented an automated Core Banking System, provided communications technology and training for bank staff, and expanded and refurbished the provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Implemented DAB zone economist function in DAB Southeast zone office focused on preparing the ability to provide competent and timely economic research and analysis
- Installed the Revenue Reconciliation and Accounting database in the Paktya Mustofiat, which has
 dramatically reduced the processing times needed to organize Afghan government revenue receipts,
 produce revenue reports, and upload into the consolidated Ministry of Finance Financial Management
 System
- Held a provincial budgeting capacity-building workshop and trained 39 Paktya officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs to better reflect local needs and priorities
- Trained customs staff on declarations, customs law, data entry, and preparation of trade statistics to build a professional, modern customs authority
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology so that Afghans can more easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Supported 56 small and medium enterprises through business management training
- Provided grants to one association to strengthen Afghanistan's business community, facilitate business growth, and enable associations to serve its members through training and business registration assistance
- Established the Gardez Apple Growers Association through a grant and technical assistance
- Trained and provided work opportunities to 80 students to date under a capacity-building internship program to improve the professional skills of future business and government leaders
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Disbursed more than \$144,200 in medium-sized loans through USAID-funded financial institutions

PANJSHER PROVINCE

Goal: Promote a thriving, licit economy led by the private sector.

Summary: USAID promotes a licit economy in Panjsher Province through expanding access to telecommunications, land titling documentation, and modern banking services as well as supporting small and medium enterprises.

Current Activities:

 Promote economic related information and data collection activities in Panjsher Province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices



Economic Growth by Province

- Support the revenue reconciliation team of the Panjsher Mustofiat, centered on accurate revenue collection posting and reporting to center
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

Accomplishments:

- Installed six District Communications Network centers and one Village Communications Network, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Implemented an automated Core Banking System, provided training for bank staff, and expanded and
 refurbished the provincial branch of DAB that operates as the paying agent for the government and
 disburses all social, payroll, and procurement payments (services such as these increase the
 effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the
 development of the public and private sectors)
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology, Afghans can now easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Installed the Revenue Reconciliation and Accounting database in the Panjsher Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Supported 82 small and medium enterprises through association grants, cooperatives, and business skills training
- Assisted the local gemstone association in the practice of safe mining techniques and improved cutting and polishing practices
- Supported business association development through trainings for associations in the gemstone, agriculture, and food processing sectors including three women's associations that promote the economic empowerment of women

PARWAN PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes a legal economy in Parwan Province through expanding access to modern banking services and telecommunications.

- Promote economic related information and data collection activities in Parwan Province to build Da Afghanistan Bank (DAB) regional economic research and analytical functions introduced in DAB zone offices
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Support the revenue reconciliation team of the Parwan Mustofiat, centered on accurate revenue collection posting and reporting to center
- Support the Ministry of Finance's (MoF) provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Parwan provincial officials in preparing annual budget estimates



Economic Growth by Province

Support recent installation of automation at the Parwan Mustofiat, enabling the revenue department to automatically generate reports

Accomplishments:

- Facilitated and launched the Afghan government effort to connect provincial government offices in Parwan with Kabul through broadband technology (this Government Communications Network facilitates active, transparent governance by linking national and local-level decision makers)
- Installed five District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Implemented an automated Core Banking System, provided additional communications technology and training for bank staff, and expanded and refurbished the provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Installed the Revenue Reconciliation and Accounting database in the Parwan Mustofiat, which has dramatically reduced processing times of Afghan government revenue receipts, production on revenue reports, and uploading into the consolidated MoF Financial Management System
- Automated the Parwan Mustofiat, enabling the revenue department to automatically generate reports
- Held a provincial budgeting capacity building workshop and trained 49 Parwan Province officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Reorganized land titling documentation at the Makhzan court register with new cost-efficient technology so that Afghans can now easily access their property documents (before the reorganization, the land administration office was unable to properly document land transfers, provide proof of ownership documents, or prevent the registration of fraudulent deeds)
- Supported 66 small and medium enterprises through business skills and business management trainings
- Funded the construction of the Kohi Safi Market to promote private-sector development
- Established a training center at the Chaharikar Municipal Building, providing business skills workshops for small and medium enterprises
- Established an Employee Assistance Center, which led to lower unemployment rates in the province
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Disbursed more than \$330,000 in medium-sized loans through USAID-funded financial institutions

SAMANGAN PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Samangan Province through expanding access to modern banking services and telecommunications.

- Raise awareness about commercial law among traders, businesspeople, and local government officials
- Educate the public on commercial law through local radio
- Foster economic opportunities for businesswomen through support to the Samangan Business Women Council



Economic Growth by Province

- Promote economic related information and data collection activities in Samangan Province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Samangan Mustofiat, focused on accurate revenue collection posting and reporting to center
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Support a community-owned and managed Islamic investment and finance cooperatives, which provides financial services to members

Accomplishments:

- Installed six District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services, and launched a public-awareness campaign to promote its use by local governments, non-government organizations, and the general public
- Implemented an automated Core Banking System, provided additional communications technology and training for bank staff, and expanded and refurbished the provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)
- Supported 281 local businesses, including 259 women-owned enterprises, in the carpentry, carpet, embroidery, metalworking, and other sectors to include grants of equipment, training services, and other market development activities
- Installed the Revenue Reconciliation and Accounting database in the Samangan Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Promoted small-business growth through the construction of the Hazrat-e-Sultan District small market
- Supported the construction of a clean water system and latrines for the main Samangan market to improve sanitation and the overall appearance of the marketplace
- Promoted economic expansion and rural enterprise development through micro-credit lending
- Established a community-based Islamic investment and finance cooperative
- Disbursed approximately \$2.3 million in microfinance loans through USAID-funded microfinance institutions
- Established one Islamic investment and finance cooperative with 5,100 members (11.1 percent women)
- Disbursed more than \$3.3 million in sharia-compliant loans

SARI PUL PROVINCE

Goal: Promote a thriving, licit economy led by the private sector.

Summary: USAID promotes a licit economy in Sari Pul Province through expanding access to loan distribution, telecommunications, and modern banking services.

Current Activities:

 Promote economic related information and data collection activities in Sari Pul Province to build Da Afghanistan Bank (DAB) regional economic research and analytical functions introduced in DAB zone offices



Economic Growth by Province

- Support the revenue reconciliation team of the Sari Pul Mustofiat, centered on accurate revenue collection posting and reporting to center
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation

Accomplishments:

- Installed seven District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Implemented an automated Core Banking System, provided training for bank staff, and expanded and
 refurbished the provincial branch of DAB that operates as the paying agent for the government and
 disburses all social, payroll, and procurement payments (services such as these increase the
 effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the
 development of the public and private sectors)
- Installed the Revenue Reconciliation and Accounting database in the Sari Pul Mustofiat, which has dramatically reduced processing times of Afghan government revenue receipts, production on revenue reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Implemented the Core Banking System in DAB Sari Pul branch, DAB's automated transaction and financial management system, which dramatically improves service delivery, funds transfer capabilities, and improves accounting and financial reporting functions
- Supported the Sari Pul mayor's study tour to India on regularization and upgrading of informal settlements, which will lead to improved property rights in the capital city
- Supported 40 small and medium enterprises with organizing and conducting roundtable meetings for associations
- Promoted economic expansion and rural enterprise development through micro-credit lending

TAKHAR PROVINCE

Goal: Promote a thriving, licit economy led by the private sector.

Summary: USAID promotes economic development in Takhar Province through automating banking services, expanding access to telecommunications, and supporting business associations.

Current Activities:

- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Promote economic related information and data collection activities in Takhar Province to build Da Afghanistan Bank (DAB) regional economic research and analytical functions introduced in DAB zone offices
- Support the revenue reconciliation team of the Takhar Mustofiat, centered on accurate revenue collection posting and reporting to center

- Installed 18 District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Implemented an automated Core Banking System, provided training for bank staff, and expanded and refurbished the provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these increase the



Economic Growth by Province

effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)

- Trained customs staff on customs law, declarations, valuation, tariffs, data entry, and preparation of trade statistics to build a professional, modern customs authority
- Installed the Revenue Reconciliation and Accounting database in the Takhar Mustofiat, which has dramatically reduced processing times of Afghan government revenue receipts, production on revenue reports, and uploading into the consolidated Ministry of Finance Financial Management System
- Trained radio, television and print journalists on the value of trade and trade issues in order to encourage more and better coverage of trade-related issues
- Updated the map of the entire city of Taluqan to expand tenure formalization activities and facilitate the
 implementation of the master city plan developed by the Ministry of Urban Development and has
 improved land tenure security for residents (the first of its kind in Afghanistan, the mapping process
 included the purchase of recent satellite imagery, collection of GPS ground control points, and the onscreen digitization of more than 10,000 property parcels)
- Assessed market potential in the province by performing a full study of Takhar's dairy industry
- Formalized land ownership in Takhar
- Transferred the assets, liabilities, employees, and associated rights and obligations of the Central Authority for Water Supply and Sewerage through the Ministry of Finance to a new corporation, the Afghan Urban Water Supply and Sanitation Corporation, leading to better water and sanitation services for the people of Takhar Province
- Supported 401 small and medium enterprises through association grants and business-development training
- Fostered economic opportunities for businesswomen through support to the Takhar Women Handicrafts Association
- Promoted economic expansion and private-sector development through lending to a variety of businesses in the micro, small, and medium enterprise sector
- Disbursed nearly \$7.8 million in loans through USAID-funded financial institutions

URUZGAN PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Uruzgan Province through expanding access to credit, telecommunications, and a modern banking system.

- Promote economic related information and data collection activities in Uruzgan Province to build Da Afghanistan Bank (DAB) regional economic research and analytical function introduced in DAB zone offices
- Support the revenue reconciliation team of the Uruzgan Mustofiat, centered on accurate revenue collection posting and reporting
- Support the DAB accounting and financial management department at DAB Uruzgan to prepare for implementation of the Core Bank System, DAB's automated transaction management and accounting system, which dramatically improves service delivery, funds transfers, and financial reporting functions
- Hire and deploy two Ministry of Finance (MoF) provincial budgeting officers to support provincial budgeting training and coordination with line ministries via the soon to be established provincial budgeting training hub in Kandahar



Economic Growth by Province

- Promote improved cash management operations with regard to availability and quality of bank notes in circulation
- Support community-owned and managed Islamic investment and finance cooperatives, which provide financial services to members

Accomplishments:

- Facilitated and launched an Afghan government effort to connect provincial government offices in Uruzgan Province with Kabul through broadband technology (this Government Communications Network facilitates active, transparent governance by linking national and local-level decision-makers)
- Installed two District Communications Network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public at
- Installed the Revenue Reconciliation and Accounting database in the Uruzgan Mustofiat, which has dramatically reduced processing times of Afghan government revenue receipts, production on revenue reports, and uploading into the consolidated MoF Financial Management System
- Constructed a drainage system in the Tirin Kot Farmers' Market, improving sanitation and accessibility in the rainy season
- Provided funding for the creation of a local radio station that broadcasts economic information for local businesspeople
- Trained and provided work opportunities to 44 high school students to date under a capacity-building internship program to build the professional skills of future business and government leaders
- Promoted economic expansion and private-sector development through micro-credit lending
- Disbursed approximately \$700,000 in microfinance loans
- Established three Islamic investment and finance cooperatives with 2,700 members (3 percent women)
- Disbursed more than \$1.5 million in sharia-compliant loans

WARDAK PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes a legal economy in Wardak Province through expanding access to modern banking services, telecommunications, and market infrastructure.

Current Activities:

- Support the privatization of state-owned enterprises, including the Afghan Fertilizer Enterprise
- Promote economic related information and data collection activities in the province to build Da Afghanistan Bank (DAB) regional economic research and analytical functions introduced in DAB zone offices
- Support the revenue reconciliation team of the Wardak Mustofiat, centered on accurate revenue collection posting and reporting to center
- Support the Ministry of Finance's (MoF) provincial budgeting team and provincial budgeting officers based in the Jalalabad training hub, to conduct budgeting training programs and provide technical assistance to Wardak provincial officials in preparing annual budget estimates
- Promote improved cash management operations with regard to availability and quality of bank notes in circulation



Economic Growth by Province

- Facilitated and launched the Afghan government effort to connect provincial government offices in Wardak with Kabul through broadband technology (this government communications network facilitates active transparent governance by linking national and local-level decision makers)
- Installed five district communications network centers, operated by Afghan Telecom, that provide telephones, internet, and photocopying services to district government officials and the public
- Installed the Revenue Reconciliation and Accounting database in the Wardak Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System
- Implemented the Core Banking System in DAB Maidan-Wardak branch, DAB's automated transaction and financial management system, which dramatically improves service deliver, funds transfer capabilities, and accounting and financial reporting functions
- Conducted a banking survey in July 2007 to determine basic banking habits of the public, including the
 extent that bank accounts are used, whether banks were used for changing money, and to gauge the
 interest in obtaining bank loans to start new businesses or purchase homes
- Held a provincial budgeting capacity building workshop and trained 42 Wardak officials in effective planning and budget estimate preparation to increase their participation in the national budget process by developing inputs that better reflect local needs and priorities
- Supported the participation of local marble businesses in Hirat's 2009 Marble Conference
- Constructed a small market that will sell local products to enhance commercial economic opportunities
- Supported 18 small and medium enterprises with conferences and roundtables

ZABUL PROVINCE

Goal: Promote a thriving, legal economy led by the private sector.

Summary: USAID promotes economic development in Zabul Province through expanding access to modern banking services and telecommunications.

Current Activities:

- Support small and medium enterprises
- Promote economic data collection activities in Zabul province in order to introduce and improve Da Afghanistan Bank's (DAB) regional economic research and analytical functions in DAB zone offices
- Support the revenue reconciliation team of the Zabul Mustofiat, centered on accurate revenue collection, the posting of accurate information, and headquarters reporting
- Hire and deploy two Ministry of Finance (MoF) provincial budgeting officers to support provincial budgeting training activities and coordination among provincial officials and line ministries via the soon to be established provincial budgeting training hub in Kandahar
- Promote improved cash management operations with regard to the availability and quality of bank notes in circulation

- Installed two district communications network centers, operated by Afghan Telecom, that provide telephones, Internet, and photocopying services to both the district government officials and the public
- Built a new facility for the Zabul provincial branch of DAB that operates as the paying agent for the government and disburses all social, payroll, and procurement payments (services such as these



Economic Growth by Province

increase the effectiveness and efficiency of the social and economic infrastructure of Afghanistan, contributing to the development of the public and private sectors)

- Supported the Ministry of Finance to conduct a two-day provincial budgeting consultation and training event for 40 provincial officials on the MoF's public financial management and reforms
- Implemented the automated Core Banking System (CBS) in DAB Zabul Branch and trained staff in its use
- Installed the Revenue Reconciliation and Accounting database in the Zabul Mustofiat, which has
 dramatically reduced processing times of Afghan government revenue receipts, production on revenue
 reports, and uploading into the consolidated MoF Financial Management System
- Supported 69 small and medium enterprises through internship programs and business development training
- Constructed markets in Qalat and Shahjoy districts to stimulate the local economy by creating more commercial activity in trading centers
- Assisted the governor of Zabul and the provincial reconstruction team to solve land rights issues related to the expansion of Forward Operating Base Wolverine in Shinkai District
- Trained and provided work opportunities to 50 high school students to date under a capacity-building internship program to build the professional skills of future business and government leaders